

Interim Report

For the period ended June 30th, 2025.

Portfolio gross return for the first half of the year is shown below, with comparable results for S&P 500 Total Return Index:

1 Jan - 30 Jun 2025	<u>Portfolio</u>	<u>S&P 500 Total Index</u>
6 months	7.03%	5.65%

In the above shown results are not meaningful, they all are just for 6 months period. If you ask us what the correct time frame to measure is 5-year or longer period. We have no special insights to tell the future results, Time would be the best judge for our business performance. The purpose of this report is to maintain track record of our portfolio, Letter to myself & readers, there is no later. So, it's just me.

Before we get to the dessert, let's eat carrots first. Mistake I've made that surfaced. One such was Febezzlement phenomenon I thought that I had the money to spend and indulged, eventually settling the bills I learned I've been overspending. Another mistake was due to peer pressure. No sorry, mainly Because of my stupidity, I went to pursue master's degree where I didn't learn anything that adds value. Only good thing I learnt was how not to value stock, because I was not interested / believe in efficient market theory, Morden portfolio theory or diversification. I got passed! praise the lord! Adding fuel to the fire was taking student loan. Investment mistakes take time to show up.

This year has been wonderful. We took a holy learning dip into the metallurgical coal and oil & gas space — all made possible because of one man: Mr. Mohnish Pabrai. His teachings, Investments eventually led us to invest in Alpha Metallurgical Resources and Warrior Met Coal. There's a backstory here — it began with Pabrai's investment in Fiat-Chrysler, and he recommended book called *Overhaul* by Steven Rattner, which covers the historic U.S. government intervention to rescue auto giants, battling time pressure and ideological opposition from free-market purists. The common thread? Both the auto and coal companies emerged from bankruptcy, and the COVID-era boom allowed them to drastically reduce debt — an anomaly for mining companies. Liabilities were wiped out, and pensions were converted to defined contribution plans. Also, I was dumb all these years. I came to know the Location of Mines are moat. We highly recommend reading the book and reviewing the annual reports. We remain grateful to Pabrai, who runs Pabrai Investment Funds.

We have no special skill in timing the market. But when we find a significant price–value discrepancy and understand the business, we're not afraid to bet meaningfully.

This style of concentrated capital allocation helps us sleep better. Maybe that's just how I'm wired.

We are aggressive when others are fearful, and fearful when others are greedy.

There's a pattern in our portfolio — nearly 80% of the businesses we own were purchased during times of market fear. Our bets on South Indian Bank and IndusInd Bank were made when investor sentiment turned pessimistic.

Recently, while booking flight tickets on Air India, an accident on June 12 caused an overestimation of crash risk and widespread fear — which led to ridiculously cheap fares.

We scooped up tickets from Singapore to Chennai for just \$80.

The same misjudgement applies to markets — people underestimate the probability of low-probability events when they haven't occurred recently and overestimate them right after they do rightly said by Mr. Buffet. That's exactly what happened with IndusInd Bank.

Enough of the lecture — thank you for reading and holding on.
As the years go by, we plan to release one report annually, instead of interim or quarterly reports.
Given our concentrated portfolio, expect deep troughs and high peaks along the way.

Interesting Reads 2025:

1. Disruptive Technologies by Paul Armstrong
2. Titan by Ron Chernow
3. Poor Charlies almanac by Peter D. Kaufman
4. What Works on Wall Street by James P. O'Shaughnessy
5. Damn Right! Behind the Scenes with Berkshire Hathaway Billionaire Charlie Munger by Janet Lowe
6. The Box: How the Shipping Container Made the World Smaller and the World Economy Bigger by Marc Levinson
7. The Frackers: The Outrageous Inside Story of the New Billionaire Wildcatters by Gregory Zuckerman
8. <https://investors.warriormetcoal.com/sec-filings/>
9. <https://investors.alphametresources.com/investors/financial-information/sec-filings/default.aspx>

we thank you for your confidence, value your support and welcome your questions.

Sincerely,

Mani Suriya R